### Saskatchewan Horse Federation Inc.

### **Financial Statements**

Year Ended December 31, 2023

Independent Auditor's Report
Statement of Financial Position
Statement of Revenue and Expenditures
Statement of Accumulated Surplus
Statement of Cash Flows
Notes to Financial Statements
Schedules to Financial Statements



### **Independent Auditor's Report**

To the Members of Saskatchewan Horse Federation Inc.:

### Opinion

I have audited the financial statements of Saskatchewan Horse Federation Inc. (the Entity), which comprise the statement of financial position as at December 31, 2023, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2023 and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

### Basis for Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Entity in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

### **INDEPENDENT AUDITORS' REPORT** (continued)

- Identify and assess the risks of material misstatement of the financial statements (whether due to fraud or error), design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going-concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements (including the disclosures), and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

February 29, 2024 Regina, Saskatchewan Robert D. Szautner Chartered Professional Accountant

Robert D Syauther

## Saskatchewan Horse Federation Inc. Statement of Financial Position

as at December 31, 2023

|  |    | 2023    |    | 202       |
|--|----|---------|----|-----------|
| Assets                                   |    |         |    |           |
| Current Assets                           |    |         |    |           |
| Cash and cash equivalents                | \$ | 321,254 | \$ | 553,847   |
| Short-term investments (Note 3)          |    | 46,536  |    | 558,637   |
| Accounts receivable                      |    | 29,948  |    | 12,473    |
| Goods and services tax rebate receivable |    | 3,942   |    | 2,595     |
| Prepaid expenses                         |    | 3,841   |    | 9,782     |
| Inventory                                |    | 7,603   |    | 8,683     |
|  |    | 413,124 |    | 1,146,017 |
| Long-term investments (Note 3)           |    | 500,000 |    |           |
| Capital assets (Note 4)                  |    | 8,952   |    | 6,058     |
| Restricted Pegasus fund (Note 6)         |    | 51,546  |    | 47,804    |
| restricted regulariana (Note of          | \$ | 973,622 | \$ | 1,199,879 |
| Liabilities                              |    |         |    |           |
| Current Liabilities                      |    |         |    |           |
| Accounts payable & accrued liabilities   | \$ | 15,468  | \$ | 18,937    |
| Deferred revenue (Note 5)                | ·  | 58,983  | •  | 322,872   |
| Deferred Pegasus Fund Revenue (Note 6)   |    | 51,546  |    | 47,803    |
| - · · · · · · · · · · · · · · · · · · ·  |    | 125,997 |    | 389,612   |
| Accumulated Surplus                      |    |         |    |           |
| Unappropriated Surplus                   |    | 816,614 |    | 760,206   |
| Revenue Stabilitization Reserve (Note 7) |    | 31,011  |    | 31,011    |
| High Performance Reserve Fund (Note 7)   |    | -       |    | 19,050    |
|  | _  | 847,625 |    | 810,267   |
|  |    |         |    |           |

See accompanying notes to financial statements

Approved on Behalf of the Board

Director Director

# Saskatchewan Horse Federation Inc. Statement of Revenue and Expenditures

For the Year Ended December 31, 2023

|  | 2023          | 2022          |
|--|---------------|---------------|
| Revenue  |               |               |
| Sask Lotteries Trust Fund, Sport Division (Schedule 1) | \$<br>476,000 | \$<br>423,500 |
| Self-Help Internal                                     |               |               |
| Competitions/Clinics                                   | 36,632        | 24,646        |
| Memberships (Schedule 2)                               | 145,215       | 154,367       |
| Team and Athlete Fees                                  | 1,852         | 1,398         |
| Self-Help External                                     |               |               |
| Donations  | 750           | 7,387         |
| Fundraising (net) (Schedule 3)                         | 19,561        | 25,855        |
| Grants (Schedule 4)                                    | 7,873         | 5,130         |
| Interest Income  | 17,727        | 4,999         |
| Other  | 2             | 188           |
| Sales (net) (Schedule 5)                               | 6,605         | 24,096        |
| Sponsorships   | 1,650         | 4,725         |
|  | 713,867       | 676,291       |
| Expenditures   |               |               |
| Administration (Schedule 6)                            | \$<br>272,103 | \$<br>233,745 |
| Capacity and Interaction (Schedule 7)                  | 120,343       | 74,651        |
| Participation (Schedule 8)                             | 85,770        | 74,192        |
| Excellence (Schedule 9)                                | 139,435       | 92,103        |
| Future Best  | -             | 1,500         |
| Membership Assistance Program (Schedule 10)            | 58,108        | 57,400        |
| Elgin Bracken Fund Expense                             | 750           | 750           |
|  | <br>676,509   | 534,341       |
|  | •             | ·             |
| Net Revenue For The Year                               | \$<br>37,358  | \$<br>141,950 |

See accompanying notes to financial statements

## Saskatchewan Horse Federation Inc. Statement of Accumulated Surplus

For the Year Ended December 31, 2023

|  | Revenue<br>Stabilization<br>Reserve | High<br>Performance<br>Reserve | Unappropriated<br>Surplus | 2023                    | 2022    |
|--|-------------------------------------|--------------------------------|---------------------------|-------------------------|---------|
| Accumulated Surplus At the Beginning of the Year | \$<br>31,011 \$                     | 19,050                         | \$ 760,206                | \$<br><b>810,267</b> \$ | 668,317 |
| Net Revenue For The Year                         | -                                   | -                              | 37,358                    | 37,358                  | 141,950 |
| Transfer to (from) reserve (Note 7)              | <br>                                | (19,050)                       | 19,050                    | <u>-</u>                |         |
| Accumulated Surplus At the End of the Year       | \$<br>31,011 \$                     | -                              | \$ 816,614                | \$<br><b>847,625</b> \$ | 810,267 |

See accompanying notes to financial statements

## Saskatchewan Horse Federation Inc. Statement of Cash Flows

For the Year Ended December 31, 2023

| Cash Provided by (Used In) Operations       | 2023       | 2022       |
|---|------------|------------|
| Net Revenue For The Year                    | \$ 37,358  | \$ 141,950 |
| Items not involving cash:                   | ψ 37,330   | 7 141,550  |
| Amortization                                | 3,608      | 1,441      |
| Change in working capital balances:         |            |            |
| Accounts receivable                         | (17,475)   | (5,995)    |
| Goods and services tax rebate receivable    | (1,347)    | 283        |
| Prepaid expenses                            | 5,941      | 1,693      |
| Inventory                                   | 1,080      | (5,159)    |
| Accounts payable                            | (3,469)    | 2,690      |
| Deferred revenue                            | (263,889)  | (15,711)   |
| Deferred Pegasus fund revenue               | 3,743      | 1,598      |
| Cash provided by (used for) operations      | (234,450)  | 122,790    |
| Investing Activities                        |            |            |
| Proceeds on disposal of investments         | 593,623    | 498,875    |
| Purchase of investments                     | (581,522)  | (558,637)  |
| Purchase of capital assets                  | (6,502)    | -          |
| Cash provided by (used for) investing       | 5,599      | (59,762)   |
| (Decrease) Increase in cash during the year | (228,851)  | 63,028     |
| Cash Position at the beginning of the Year  | 601,651    | 538,623    |
| Cash Position at the end of the Year        | \$ 372,800 | \$ 601,651 |
| Cash Consists of:                           |            |            |
| Cash in Bank                                | \$ 321,254 | \$ 553,847 |
| Restricted Pegasus Fund                     | 51,546     | 47,804     |
|   | \$ 372,800 | \$ 601,651 |
|   |            | . ,        |

See accompanying notes to financial statements

For the Year Ended December 31, 2023

### 1. Purpose of the Association

The Saskatchewan Horse Federation Inc. (the "Federation") is incorporated under The Non-profit Corporations Act of Saskatchewan. The Saskatchewan Horse Federation Inc. is the provincial body which represents the sport, recreation and industry of horse.

#### 2. Significant Accounting Policies

### a) Basis of Presentation

These financial statements have been prepared in accordance with Canadian Accounting Standards for Not for Profit Organizations (ASNPO), applied within the framework of accounting policies summarized below.

#### b) Investments

Investments consist of guaranteed investment certificates, fixed income investments with maturity dates of greater than twelve months from the date of acquistion.

### c) Inventory

Inventories are valued at the lower of cost and net realizable value, with cost being determined using the first in first out method.

### d) Capital Assets

Capital assets are accounted for at cost and amortized using rates intended to amortize them over their useful lives. Capital assets with a cost less than \$1,500 are expensed in the year of acquisition. Capital assets are depreciated using the straight line method and the following rates:

Computer equipment 3 years
Furniture and equipment 10 years

### e) Revenue Recognition

The Saskatchewan Horse Federation Inc. follows the deferral method of accounting for contributions and grants. Memberships, donations and sponsorships are recorded as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Interest is recorded in the period earned. Membership Assistance Program grants received by the corporation are remitted to local horse associations and clubs during the course of the year. Operating and other grants are recognized as revenue as they are earned. Grants for specific projects are recognized concurrent with project expenditures. Induction dinner revenue is recognized in the period the dinner is held. Raffle ticket revenue is recognized in the period the draw is held.

### f) Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known.

For the Year Ended December 31, 2023

### 2. Significant Accounting Policies continued

### g) Financial Instruments

The Federation initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

The Federation subsequently measures all its financial assets and financial liabilities at amortized cost, except for cash and investments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in income in the year in which the changes occur.

Transaction costs are recognized in income in the period incurred, except for financial instruments that will be subsequently measured at amortized cost. Transaction costs associated with the acquisition and disposal of fixed income investments are capitalized and are included in the acquisition costs or reduce proceeds on disposal. Investment management fees associated with the index pooled funds are expensed as incurred.

Financial assets measured at amortized cost include accounts receivable and investments in guaranteed investment certificates and fixed income investments.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Financial assets measured at fair value include investments quoted in an active market.

At the end of each reporting period, the Federation assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. If there is an indication of impairment, the Federation determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset. If the Federation identifies a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it reduces the carrying amount of the asset to the higher of the present value of the expected cash flows or the amount that could be realized from selling the financial asset.

Any impairment of the financial asset is charged to income in the period in which the impairment is determined. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent of the improvement, but not in excess of the impairment loss. The amount of the reversal is recognized in income in the period the reversal occurs.

### 3. Investments

|  | 2023          | 2022          |
|--|---------------|---------------|
| Short-term investments                                   |               |               |
| TCU GIC-Bus 1 YR Cashable, 2.75%, maturing Dec 14, 2024  | \$<br>46,536  | \$<br>-       |
| CIBC non-redeemable GIC, 1.00% maturing Mar 21,2023      | -             | 184,796       |
| CIBC non-redeemable GIC, 1.00% maturing Mar 21,2023      | -             | 188,579       |
| CIBC GIC, 1.40% maturing Jun 8, 2023                     | -             | 28,477        |
| CIBC GIC, 1.40% maturing Jun 9, 2023                     | -             | 156,785       |
|  | \$<br>46,536  | \$<br>558,637 |
| Long-term investments                                    |               |               |
| TCU GIC-2 YR Non-redeemable, 4.3%, maturing Apr 11, 2025 | 250,000       | -             |
| TCU GIC-3 YR Non-redeemable, 4.4%, maturing Apr 11, 2026 | 250,000       | -             |
|  | \$<br>500,000 | \$<br>-       |
|  |               |               |

For the Year Ended December 31, 2023

### 4. Capital Assets

Capital assets consist of the following:

|                         | Capital      | Accumulated  | 2023                  | 2022           |
|-------------------------|--------------|--------------|-----------------------|----------------|
|                         | Cost         | Amortization | <b>Net Book Value</b> | Net Book Value |
| Computer equipment      | 14,747       | 10,412       | 4,335                 | -              |
| Furniture and equipment | 14,410       | 9,793        | 4,617                 | 6,058          |
|                         | \$<br>29,157 | \$ 20,205    | \$ 8,952              | \$ 6,058       |

### 5. Deferred Revenue

Deferred revenue consists of the following:

|  | 2023         | 2022          |
|--|--------------|---------------|
| Annual funding                             | \$<br>_      | \$<br>208,950 |
| Membership assistance program              | -            | 58,100        |
| Membership revenues                        | 32,210       | 25,900        |
| Government grants                          | -            | 3,261         |
| Insurance revenues                         | 11,970       | 2,871         |
| Nomination - Heritage, Prairie cups & Para | 955          | 775           |
| Sponsorships - General, in-kind            | -            | 1,565         |
| Taxes collected                            | -            | 106           |
| Unspent raffle proceeds                    | 13,799       | 20,939        |
| Western Horse Review                       | 49           | 405           |
|  | \$<br>58,983 | \$<br>322,872 |

2022

2022

### 6. Restricted/Deferred Pegasus Funds

Restriced Pegasus Fund revenue are funds that have been donated to the Pegasus Fund by members and are currently being held by the National Sport Trust Fund. The funds earn 5% a year and must remain in the fund for at least five years in order to receive this return. When the funds are withdrawn for use they will be brought into operating income.

### 7. Appropriated Surplus

The Board of Directors has designated funds as a reserve against possible future decreases in revenues to be able to continue services until additional funds can be arranged. In 2023, the Board appropriated \$19,050 (2022 - \$Nil) from the High Performance Reserve Fund to unappropriated surplus.

### 8. Financial Instruments and Risk

The Federation's recognized financial instruments consist of cash, investments, accounts receivable and accounts payable.

### **Credit Risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Federation is exposed to credit risk on the accounts receivable from its members, however, does not have a significant exposure to any individual customer or counterpart. In order to reduce its credit risk, the Federation regularly reviews outstanding accounts receivable.

For the Year Ended December 31, 2023

#### 8. Financial Instruments and Risk continued

### **Liquidity Risk**

Liquidity risk is the risk that the Federation will not be able to meet its financial obligations as they come due. The Federation manages liquidity by maintaining adequate cash on hand to provide for the ongoing management and operations of the Federation. In addition, the Federation continuously monitors and reviews both actual and forecasted cash flows.

### **Market Risk**

The market risk associated with investments is minimized substantially by ensuring that these assets are invested in guaranteed investment certificates or bonds. The rates of these investments are fixed at rates similar to market interest rates.

### **Interest Risk**

The Corporation is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed rate instruments subject the Corporation to a fair value risk while the floating rate instruments subject it to a cash flow risk.

### 9. Economic Dependence

Saskatchewan Horse Federation Inc. currently receives significant revenue in grants from Saskatchewan Lotteries Trust Fund for Sport, Culture and Recreation. As a result, the organization is dependent upon the continuance of these grants to maintain operations at their current level.

### 10. Donated Services

The work of the Federation is dependent on the voluntary services of many members. Since these services are not normally purchased by the Federation and because of the difficulty of determining their fair value, donated services are not recognized in these financial statements.

### 11. Income Tax Status

The Federation is exempt from income tax as a non-profit organization.

### 12. Commitments

The Federation is committed to minimum lease payments on operating leases related to the administration of the Federation as follows:

| 2024 | \$<br>1,932 |
|------|-------------|
| 2025 | \$<br>1,932 |
| 2026 | \$<br>1,932 |
| 2027 | \$<br>1,932 |
| 2028 | \$<br>483   |

### 13. Comparative Figures

Certain comparative figures have been reclassified to conform with the presentation adopted in the current year.

|   |    | 2023     |    | 2022     |
|---|----|----------|----|----------|
| Saskatchewan Lotteries Trust Fund, Sports Divisio     | on |          |    |          |
| Schedule 1  |    |          |    |          |
| Annual Funding  | \$ | 417,900  | \$ | 366,100  |
| Membership Assistance Program                         |    | 58,100   |    | 57,400   |
|   | \$ | 476,000  | \$ | 423,500  |
| Schedule of Memberships                               |    |          |    |          |
| Schedule 2  |    |          |    |          |
| Individuals   | \$ | 138,455  | \$ | 146,887  |
| Corporate   |    | 6,760    |    | 7,480    |
|   | \$ | 145,215  | \$ | 154,367  |
| Schedule of Fundraising (net of expenses) Schedule 3  |    |          |    |          |
| AGM fundraising activities                            | \$ | 400      | \$ | 1,115    |
| Equine expo   | •  | 2,500    | ,  | 7,500    |
| Grant - SLGA  |    | 4,055    |    | 3,471    |
| Heritage & Prairie Cup banquet                        |    | 2,735    |    | 2,300    |
| Raffle revenue  |    | 27,754   |    | 29,656   |
| Raffle expense  |    | (17,883) |    | (18,187) |
|   | \$ | 19,561   | \$ | 25,855   |
| Schedule of Grants                                    |    |          |    |          |
| Schedule 4  |    |          |    |          |
| Sask Sport - Future Best                              | \$ | _        | \$ | 1,500    |
| Government of Canada - Student Summer Grant           | ~  | 4,162    | 7  | -,500    |
| Government of Saskatchewan - Ag partnership           |    | 3,711    |    | 3,630    |
|   | \$ | 7,873    | \$ | 5,130    |
| Cabadada of Calas (see of summare)                    |    |          |    |          |
| <b>Schedule of Sales (net of expenses)</b> Schedule 5 |    |          |    |          |
| Hall of Fame banquet                                  | \$ | 770      | \$ | 1,733    |
| Insurance/sanctioning revenue                         |    | 36,899   |    | 49,634   |
| Insurance/sanctioning expense                         |    | (33,525) |    | (29,230) |
| Manual sales  |    | 1,643    |    | 1,760    |
| Merchandise sales                                     |    | 326      |    | 280      |
| Cost of goods sold                                    |    | (952)    |    | (1,535)  |
| Western Horse Review revenue                          |    | 2,680    |    | 3,130    |
| Western Horse Review expense                          |    | (1,236)  | _  | (1,676)  |
|   | \$ | 6,605    | \$ | 24,096   |

| Administration<br>Schedule 6            | 2        | )23          | 2022    |
|---|----------|--------------|---------|
| Amortization                            | \$ 3,6   | <b>08</b> \$ | 1,441   |
| Audit                                   | 6,2      | 39           | 5,968   |
| Insurance                               | 2,4      | 40           | 5,669   |
| Legal fees                              | 7,1      | 97           | 30      |
| Office operations                       |          |              |         |
| Bank charges                            | 9,7      | 40           | 9,006   |
| Bookkeeping                             | 3,4      | 94           | 2,770   |
| Office expenses                         | 43,6     | 10           | 39,351  |
| Salaries and benefits                   | 195,0    | 74           | 167,080 |
| Staff travel and recruitment            | 7        | 01           | 2,430   |
|   | \$ 272,1 | <b>03</b> \$ | 233,745 |
| Capacity and Interaction Schedule 7     | on       |              |         |
| Awards and recognition                  | \$ 45,2  | <b>04</b> \$ | 19,135  |
| Communication                           | 20,8     | •            | 13,169  |
| Conference/Symposiums                   | 6,9      |              | 3,631   |
| Marketing and promotion                 | 9,9      |              | 3,893   |
| Meetings                                | -,-      |              | -,      |
| AGM                                     | 9,7      | 43           | 5,751   |
| Board and committee                     | 12,1     |              | 10,567  |
| National                                | 1,4      |              | -       |
| Memberships                             | 7,6      | 40           | 8,076   |
| Planning & Policy development           | 6,3      | 88           | 8,789   |
| Professional and Leadership Development |          | -            | 1,640   |
|   | \$ 120,3 | <b>43</b> \$ | 74,651  |

| Participation Schedule 8        | 2023                    | 2022   |
|---------------------------------|-------------------------|--------|
| Athlete development             |                         |        |
| Competitions                    | \$<br><b>44,571</b> \$  | 32,481 |
| Introductory programs           | 10,584                  | 10,428 |
| Coaching development            | 3,922                   | 6,657  |
| Officials development           | 3,770                   | 2,109  |
| Salaries and benefits           | 22,923                  | 22,517 |
|                                 | \$<br><b>85,770</b> \$  | 74,192 |
| <b>Excellence</b><br>Schedule 9 |                         |        |
| Athlete development             |                         |        |
| Athlete assistance              | \$<br><b>28,600</b> \$  | 13,050 |
| Competition                     | 48,111                  | 42,073 |
| Talent ID                       | 30,728                  | 3,000  |
| Coaching development            | 4,923                   | 6,732  |
| Officials development           | 4,150                   | 4,730  |
| Salaries and benefits           | <br>22,923              | 22,518 |
|                                 | \$<br><b>139,435</b> \$ | 92,103 |

For the Year Ended December 31, 2023

|   | 2023                  | 2022  |
|---|-----------------------|-------|
| Membership Assistance Program Grants                      |                       |       |
| Schedule 10   |                       |       |
| Club Name   |                       |       |
| Aberdeen Sunset Riders                                    | \$<br><b>1,000</b> \$ | 1,000 |
| Battlefords Quarter Horse Club Inc.                       | 1,000                 | 643   |
| Biggar Recreational Valley Inc.                           | 1,350                 | 1,150 |
| Bridge City Polocrosse Inc.                               | 1,350                 | 1,000 |
| Cadillac Light Horse Club                                 | 408                   | 1,150 |
| Canadian Ranch Roping Association                         | -                     | 1,000 |
| Carrot River Light Horse Club                             | -                     | 1,150 |
| Classique Equestrian Club Inc.                            | 1,100                 | 1,000 |
| Corman Park Horse Riders                                  | 1,000                 | 1,150 |
| Davidson Riding Club (Brightwater Riding Club)            | -                     | 408   |
| Delisle Riding Club                                       | 1,000                 | 826   |
| Dusty Riders 4H Light Horse                               | 1,000                 | 1,000 |
| Eastend Light Horse Improvement Society                   | 1,000                 | 1,000 |
| Grasswood Fillies Inc.                                    | 1,225                 | 1,150 |
| Heartland Pony Club                                       | 1,225                 | 1,150 |
| Horse Trials SK   | 1,100                 | -     |
| Last Mountain Riding Club                                 | -                     | 1,000 |
| Maple Creek Light Horse Association                       | -                     | 1,150 |
| Melfort Agricultural Society                              | 1,225                 | -     |
| Midwest Roping Association                                | 1,225                 | 1,000 |
| Mirror Image Vaulters Inc.                                | 1,000                 | -     |
| North East Riding Club                                    | 1,000                 | 1,150 |
| Park Valley Pony Club                                     | 1,100                 | 1,150 |
| Parkland Riding Club                                      | -                     | 900   |
| Prairie Arabian Working Western & Sport Horse Association | -                     | 1,280 |
| Prairie Carriage Driving Club                             | 1,350                 | 1,150 |
| Prairie Mentoring Centre for Therapeutic Riding           | -                     | 1,280 |
| Prairie N Forest Equestrian Club                          | 1,350                 | 1,150 |
| Prairie Sport Horse Association                           | 1,000                 | -     |
| Qu'Appelle Horse Pullers                                  | -                     | 1,000 |
| Red Deer Saddle Club                                      | -                     | 1,000 |
| Regina District Dressage Association                      | 1,500                 | 1,000 |
| Sask Clydesdale Association                               | 1,100                 | 1,000 |
| Sask Cutting Horse Association                            | 1,800                 | 1,370 |
| Sask Equestrian Vaulting Association                      | 1,500                 | 1,280 |
| Sask High School Rodeo Association                        | 1,500                 | -     |

(continues)

|                                    | 2023                | 2022   |
|------------------------------------|---------------------|--------|
| Sask Hunter Jumper Association     | 1,350               | 1,000  |
| Sask Long Riders                   | 1,350               | 1,150  |
| Sask Morgan Horse Club             | 1,100               | 1,000  |
| Sask Mountain Trail Club           | -                   | 1,000  |
| Sask Paint Horse Club              | -                   | 1,369  |
| Sask Quarter Horse Association     | 1,800               | 1,000  |
| Sask Reined Cow Horse Association  | 1,800               | -      |
| Sask Reining Horse Association     | 1,800               | 1,369  |
| Sask Regional Pony Club            | 1,000               | 1,150  |
| Sask Riding Club Assoc             | 1,800               | 1,369  |
| Sask Valley Riding Club            | 1,350               | 1,150  |
| Sask Western Dressage Association  | 1,800               | 1,369  |
| Sask Working Teamsters Association | -                   | 1,000  |
| Saskatoon Dressage Club            | 1,500               | 1,369  |
| Saskatoon Riding Club              | 1,500               | 1,150  |
| Saskatoon Team Penning Club        | 1,800               | 1,369  |
| Sunshine Vaulters                  | 1,000               | 1,000  |
| Tally Ho Equestrian                | 1,800               | 1,369  |
| Val Marie 4H Light Horse Club      | 1,500               | 1,280  |
| VanscoyMultiple 4H Club            | 1,225               | 1,150  |
| Victoria Plains Horse Club         | 1,225               | 1,000  |
| Wheels & Saddles Drive / Riding    | 1,000               | 1,150  |
| Total MAP Grants                   | <b>\$ 58,108</b> \$ | 57,400 |